

CANDIDATES' INFORMATION BOOKLET PLEASE READ CAREFULLY

Open competition for appointment to the position of:

SENIOR LEGAL RESEARCHER AT THE LAW REFORM COMMISSION

Closing date: 17th February, 2025 at noon

The Law Reform Commission is committed to a policy of equal opportunity.

The Law Reform Commission will run this campaign in compliance with the Code of Practice for Appointment to Positions in the Civil Service and Public Service prepared by the Commission for Public Service Appointments (CPSA).

Codes of practice are published by the CPSA and are available on www.cpsa.ie

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Senior Legal Researcher at the Law Reform Commission

Background Information about the post

The Law Reform Commission was established by the Law Reform Commission Act 1975 to keep the law under independent, objective and expert review. The Commission has five members: the President, the Full-time Commissioner, and three part-time Commissioners.

Our purpose is to review Irish law and make proposals for reform. We also work on modernising the law to make it easier to access and understand. Our law reform proposals are developed in a process which starts with a Consultation Paper. Consultation Papers examine the law and set out questions on possible changes to the law. Once a Consultation Paper is published, we invite submissions on possible changes to the law. We consult widely, consider the submissions we have received and then publish a Report setting out the Commission's analysis and recommendations.

Many of the Commission's proposals have led to changes in Irish law.

Job Function

Senior Legal Researchers play a key role on the Commission's legal research team, providing an efficient, accurate and high-quality legal research service to the Commission. Senior Legal Researchers work closely with the Director and Deputy Directors of Research to develop research questions and draft law reform recommendations for consideration by the Commission and to progress law reform projects at Commission level.

The Senior Legal Researcher will be required to provide guidance and mentorship to legal researchers and interns and to contribute to knowledge management, development of skills and information sharing within the Commission.

Law Reform Research

Under the supervision of the Director of Research and Deputy Directors of Research, the Senior Legal Researcher will carry out legal research and analysis, and draft proposed legislation, Consultation Papers and Reports for publication.

Current projects include:

- Compensating Victims of Crime
- Reform of Non-Court Adjudicative Bodies and Appeals to Courts
- Regulation of Third Party Litigation Funding and Assignment

Upcoming Projects include:

- Liability of Unincorporated Associations
- Recognition of Foreign Divorces

The work of the Commission and its legal research team involves extensive consultation with relevant people and bodies, including members of the public, members of the Oireachtas, Government Departments, the legal profession and other relevant professions, industry, public bodies and NGOs.

The Senior Legal Researcher will be required to conduct comparative research on the laws of other jurisdictions as this is an essential part of the Commission's research process.

The Commission maintains extensive library resources to assist with the research process, including online resources such as vLex, HeinOnline, LexisNexis and Westlaw. Senior Legal Researchers will be expected to have familiarity with those resources and to be able to support junior researchers in their use of same.

The Commission often publishes draft Bills that reflect the recommendations contained in its report. Depending on the project, the Senior Legal Researcher may have to produce draft legislative provisions for consideration by the Commission.

Researchers attend meetings of the Commission to discuss their work and to receive direction from the Commission on how to progress law reform projects. Senior Legal Researchers will be expected to produce, and assist other researchers with the production of, research memorandums, draft chapters, recommendations, and draft legislative provisions.

Access to Legislation

The Senior Legal Researcher will also be expected to contribute to the Commission's work on Access to Legislation which produces the Legislation Directory, Revised Acts and the Classified List of In-Force Legislation, under the supervision of the Access to Legislation Manager and Deputy Managers. In relation to the Legislation Directory, this will involve detailed reading of legislation and noting of effects and other elements such as commencement information. The work on Revised Acts will entail the analysis of amendments and other legislative effects and their incorporation using an XML authoring system. Work on the Classified List will involve the use of an IT system integrated with the Legislation Directory to update and maintain the List.

Key Responsibilities

The Senior Legal Researcher will be responsible for:

- (a) Conducting accurate, high quality, evidence-based research and analysis on the Commission's law reform projects to assist the Commission with the development of law reform proposals;
- (b) Supporting the Commission's law reform objectives of producing an expert and thoroughly researched body of work containing proposals for law reform that contribute to the development of laws that are responsive to the contemporary and anticipated needs of society in Ireland;
- (c) Progressing law reform projects, ensuring excellence, independence and objectivity in the Commission's research, as well as delivering high standards of research quality and legal analysis in the Commission's law reform publications;
- (d) Preparing draft memoranda, Consultation Papers and Reports;
- (e) Preparing draft legislative provisions that reflect the Commission's law reform proposals where required;
- (f) Engaging with stakeholders on the Commission's projects to ensure law reform proposals are practical, end-user focus and capable of implementation;
- (g) Maintaining and updating the Legislation Directory, Classified List and Revised Acts;
- (h) Promoting human rights and equality in the law reform work of the Commission;
- (i) Promoting innovation in the law reform work of the Commission;
- (j) Working collaboratively and effectively with others to meet the Commission's objectives: to keep the law under independent, objective and expert review, to make recommendations for law reform and to make current law accessible to all;

- (k) Supporting the Management Committee and the Commission;
- (I) Mentoring, supporting and guiding researchers and interns through induction, training and knowledge sharing, and where required, assigning and constructively reviewing their work, including providing feedback and direction;
- (m) Undertaking such other duties as may from time to time be assigned by the Director of Research, Deputy Directors of Research and Access to Legislation Managers.

Qualifications and Experience

Essential Requirements

Candidates must have, on or before the 17th February, 2025:

- (a) A 2:1 honours degree or an equivalent qualification (at least a Level 8 on the National Framework of Qualifications) in law, or a qualification, acceptable to the Law Reform Commission as equivalent, in which Law was taken as a major subject;
- (b) Excellent and demonstrable knowledge of Irish law, the Irish legal system and a good knowledge of EU law gained through an undergraduate or postgraduate law degree or professional experience acceptable to the Law Reform Commission as equivalent;
- (c) Excellent and demonstrable knowledge of Irish constitutional law, contemporary legislative developments and evolving jurisprudence;
- (d) Good knowledge of Irish and European current affairs;
- (e) Experience reading and interpreting Irish and EU legislation;
- (f) Knowledge and experience of analysing complex legal questions, whether in an academic, professional research or practice setting;
- (g) Strong legal writing, research, and analytical skills with excellent attention to detail;
- (h) Excellent editorial skills and the ability to write and present research and information in a concise, accessible and plain English style;
- (i) Good information technology skills, particularly in the use Microsoft Office, Sharepoint, legal research databases, and online legal resources;
- (j) The ability to prioritise and manage workloads in a busy working environment to meet deadlines;
- (k) Excellent interpersonal and communication skills;
- (I) Ability to work independently and in a team environment;
- (m) Demonstrable experience in contributing to substantial research projects.

Desirable skills

Ideally, candidates will also have one or more of the following:

- (a) a master's degree in law and/or a professional legal qualification;
- (b) applied knowledge of legal and social science research methodologies; and
 - (c) experience providing guidance, induction and/or training to new colleagues.

Candidates will also be expected to be able to demonstrate the competencies for a role at Higher Executive Officer level, please refer to Appendix 1.

Panel

A panel will be established from which future vacancies may be filled. If you would like additional information on these vacancies, please visit the Commission's website www.lawreform.ie or contact the HR Unit at Tel. 01-6377609.

Eligibility to compete and certain restrictions on eligibility.

Citizenship Requirement

Eligible candidates must be:

- (a) A citizen of the European Economic Area (EEA). The EEA consists of the Member States of the European Union, Iceland, Liechtenstein, and Norway; or
- (b) A citizen of the United Kingdom (UK); or
- **(c)** A citizen of Switzerland pursuant to the agreement between the EU and Switzerland on the free movement of persons; or
- **(d)** A non-EEA citizen who is a spouse or child of an EEA or UK or Swiss citizen and has a stamp 4¹ or a stamp 5 permission.

To qualify candidates must be eligible by the date of any job offer.

Collective Agreement: Redundancy Payments to Public Servants

The Department of Public Expenditure and Reform letter dated 28th June 2012 to Personnel Officers introduced, with effect from 1st June 2012, a Collective Agreement which had been reached between the Department of Public Expenditure and Reform and the Public Services Committee of the ICTU in relation to ex-gratia Redundancy Payments to Public Servants. It is a condition of the Collective Agreement that persons availing of the agreement will not be eligible for re-employment in the Public Service by any Public Service body (as defined by the Financial Emergency Measures in the Public Interest Acts 2009 – 2011) for a period of 2 years from termination of the employment. People who availed of this scheme and who may be successful in this competition will have to prove their eligibility (expiry of period of non-eligibility)

Incentivised Scheme for Early Retirement (ISER):

It is a condition of the Incentivised Scheme for Early Retirement (ISER) as set out in Department of Finance Circular 12/09 that retirees, under that Scheme, are not eligible to apply for another position in the same employment or the same sector. Therefore, such retirees may not apply for this position.

Department of Health and Children Circular (7/2010):

The Department of Health Circular 7/2010 dated 1 November 2010 introduced a Targeted Voluntary Early Retirement (VER) Scheme and Voluntary Redundancy Schemes (VRS). It is a condition of the VER scheme that persons availing of the scheme will not be eligible for re-employment in the public health sector or in the wider Public Service or in a body wholly or mainly funded from public moneys. The same prohibition on re-employment applies under the VRS, except that the prohibition is for a period of 7 years. People who availed of the VER scheme are not eligible to compete in this competition. People who availed of the VRS scheme and who may be successful in this competition will have to prove their eligibility (expiry of period of non-eligibility).

¹ Please note that a 50 TEU permission, which is a replacement for Stamp 4EUFAM after Brexit, is acceptable as a Stamp 4 equivalent.

Department of Environment, Community & Local Government (Circular Letter LG(P) 06/2013)

The Department of Environment, Community & Local Government Circular Letter LG(P) 06/2013 introduced a Voluntary Redundancy Scheme for Local Authorities. In accordance with the terms of the *Collective Agreement: Redundancy Payments to Public Servants* dated 28 June 2012 as detailed above, it is a specific condition of that VER Scheme that persons will <u>not</u> be eligible for reemployment in any Public Service body [as defined by the Financial Emergency Measures in the Public Interest Acts 2009 – 2011 and the Public Service Pensions (Single Scheme and Other Provisions) Act 2012] for a period of 2 years from their date of departure under this Scheme. These conditions also apply in the case of engagement/employment on a contract for service basis (either as a contractor or as an employee of a contractor).

Declaration:

Applicants will be required to declare whether they have previously availed of a Public Service scheme of incentivised early retirement. Applicants will also be required to declare any entitlements to a Public Service pension benefit (in payment or preserved) from any other Public Service employment and/or where they have received a payment-in-lieu in respect of service in any Public Service employment.

Employer of Choice:

As an **Employer of Choice**, the Civil Service has many flexible and family friendly policies e.g. Worksharing, Shorter Working Year, Remote Working (operated on a 'blended' basis) etc. All elective policies can be applied for in accordance with the relevant statutory provisions and are subject to the business needs of the organisation.

The Civil Service also operates a Mobility scheme for all general service grades. This scheme provides staff with career opportunities to learn and partake in diverse roles across a range of Civil Service organisations and geographical locations.

Principal Conditions of Service

1. General:

The appointment is to a permanent post in the Civil Service and is subject to the Civil Service Regulation Acts 1956 to 2005, the Public Service Management (Recruitment and Appointments) Act 2004 and any other Act for the time being in force relating to the Civil Service.

2. Pay

The salary scale for the position (rates effective from 1 October 2024) is as follows:

Higher Executive Officer PPC Salary Scale,

€57,122 €58,791 €60,459 €62,124 €63,796 €65,460 €67,129 €69,537 (LSI1) €71,939 (LSI2)

The PPC pay rate applies when the individual is required to pay a <u>Personal Pension Contribution</u> (otherwise known as a main scheme contribution) in accordance with the rules of their main/personal superannuation scheme. This is different to a contribution in respect of membership of a Spouses' and Children's scheme, or the Additional Superannuation Contributions (ASC).

A different rate will apply where the appointee is not required to make a Personal Pension Contribution.

Long service increments may be payable after 3(LSI1) and 6(LSI2) years satisfactory service at the maximum of the scale.

Candidates should note that entry will be at the minimum of the scale and will not be subject to negotiation and the rate of remuneration may be adjusted from time to time in line with Government pay policy. Different terms and conditions may apply if, immediately prior to appointment, the appointee is a permanent civil or public servant.

The rate of pay offered will be the first point of the appropriate scale and will be payable Monthly in arrears by Electronic Fund Transfer (EFT) into a bank account of your choice. Payment cannot be made until you supply a bank account number and bank sort code to the Head of Administration. Statutory deductions from salary will be made as appropriate by the Commission.

You will agree that any overpayment of salary, allowances, or expenses will be repaid by you in accordance with Circular 07/2018: Recovery of Salary, Allowances, and Expenses Overpayments made to Staff Members/Former Staff Members/Pensioners.

3. Tenure and Probation

The appointment is to a permanent position on a probationary contract in the Civil Service.

The probationary contract will be for a period of one year from the date specified on the contract. Notwithstanding this paragraph and the paragraph immediately following below, this will not preclude an extension of the probationary contract in appropriate circumstances.

During the period of your probationary contract, your performance will be subject to quarterly review by your supervisor(s) to determine whether you –

- a) Have performed in a satisfactory manner,
- b) Have been satisfactory in general conduct, and
- c) Are suitable from the point of view of health with particular regard to sick leave.

Prior to the completion of the probationary contract a decision will be made as to whether or not you will be retained pursuant to *Section 5A(2) Civil Service Regulation Acts 1956–2005*. This decision will be based on your performance assessed against the criteria set out in (i) to (iii) above. The detail of the probationary process will be explained to you by the Law Reform Commission, and you will be given a copy of the Department of Public Expenditure and Reform's guidelines on probation.

Notwithstanding the preceding paragraphs in this section, the probationary contract may be terminated at any time prior to the expiry of the term of the contract by either side in accordance with the Minimum Notice and Terms of Employment Acts, 1973 to 2005.

In certain circumstances your contract may be extended and your probation period suspended. The extension must be agreed by both parties.

- The probationary period stands suspended when an employee is absent due to Maternity or Adoptive Leave.
- In relation to an employee absent on Parental Leave or Carers Leave, the employee may require probation to be suspended if the absence is not considered to be consistent with the continuation of the probation.
- Probation may be suspended in cases such as absence due to a non-recurring illness.

The employee may, in these circumstances, make an application to the employer for an extension to the contract period.

All appointees will serve a one-year probationary period. If an appointee who fails to satisfy the conditions of probation has been a serving civil servant immediately prior to their appointment from this competition, the issue of reversion will normally arise. In the event of reversion, an officer will return to a vacancy in their former grade in their former Department.

4. Headquarters

The successful candidate will be based at the Commission offices, currently at Styne House, Hatch Street, Dublin 2 or at another place, should the Commission move its offices. When absent from home and the Commission's offices on duty, the successful candidate will be paid appropriate travelling expenses and subsistence allowances subject to normal civil service regulations.

The Commission has a blended working policy. Candidates become eligible to work remotely, subject to management approval, after they have passed their 3 month probationary period.

5. Retirement/Superannuation

The successful candidate will be offered the appropriate superannuation terms and conditions as prevailing in the Civil Service at the time of being offered an appointment. In general, an appointee who has never worked in the Public Service will be offered appointment based on membership of the Single Public Service Pension Scheme ("Single Scheme"). Full details of the Scheme are at http://www.per.gov.ie/pensions

Where the appointee has worked in a pensionable (non-single scheme terms) public service job in the 26 weeks prior to appointment or is currently on a career break or special leave with/without pay different terms may apply. The pension entitlement of such appointees will be established in the context of their public service employment history.

Key provisions attaching to membership of the Single Scheme are as follows:

- Pensionable Age: The minimum age at which pension is payable is the same as the age of eligibility for the State Pension, currently 66.
- Retirement Age: Scheme members must retire at the age of 70.
- Career average earnings are used to calculate benefits (a pension and lump sum amount accrue each year and are up-rated each year by reference to CPI.
- Post retirement pension increases are linked to CPI

Pension Abatement

- If the appointee has previously been employed in the Civil or Public Service and is in receipt of a pension from the Civil or Public Service or where a Civil/Public Service pension comes into payment during their re-employment that pension will be subject to abatement in accordance with Section 52 of the Public Service Pensions (Single Scheme and Other Provisions) Act 2012. Please note: In applying for this position you are acknowledging that you understand that the abatement provisions, where relevant, will apply. It is not envisaged that the employing Department/Office will support an application for an abatement waiver in respect of appointments to this position.
- However, if the appointee was previously employed in the Civil or Public Service and awarded a pension under voluntary early retirement arrangements (other than the Incentivised Scheme of Early Retirement (ISER), the Department of Health Circular 7/2010 VER/VRS or the Department of Environment, Community & Local Government Circular letter LG(P) 06/2013 which, renders a person ineligible for the competition) the entitlement to that pension will cease with effect from the date of reappointment. Special arrangements may, however be made for the reckoning of previous service given by the appointee for the purpose of any future superannuation award for which the appointee may be eligible.

Department of Education and Skills Early Retirement Scheme for Teachers Circular 102/2007

The Department of Education and Skills introduced an Early Retirement Scheme for Teachers. It is a condition of the Early Retirement Scheme that with the exception of the situations set out in paragraphs 10.2 and 10.3 of the relevant circular documentation, and with those exceptions only, if a teacher accepts early retirement under Strands 1, 2 or 3 of this scheme and is subsequently employed in any capacity in any area of the public sector, payment of pension to that person under the scheme will immediately cease. Pension payments will, however, be resumed on the ceasing of such employment or on the person's 60th birthday, whichever is the later, but on resumption, the pension will be based on the person's actual reckonable service as a teacher (i.e. the added years previously granted will not be taken into account in the calculation of the pension payment).

III-Health-Retirement

Please note any person who previously retired on ill health grounds under the terms of a superannuation scheme are required to declare, at the initial application phase, that they are in receipt of such a pension to the organisation administering the recruitment competition.

Applicants will be required to attend the CMO's office to assess their ability to provide regular and effective service taking account of the condition which qualified them for IHR.

Appointment post ill-health retirement from Civil Service

If successful in their application through the competition, the applicant should be aware of the following:

- 1. If deemed fit to provide regular and effective service and assigned to a post, their civil service ill-health pension ceases.
- 2. If the applicant subsequently fails to complete probation or decides to leave their assigned post, there can be no reversion to the civil service IHR status, nor reinstatement of the civil service IHR pension, that existed prior to the application nor is there an entitlement to same.
- 3. The applicant will become a member of the Single Public Service Pension Scheme (SPSPS) upon appointment if they have had a break in pensionable public/civil service of more than 26 weeks.

Appointment post ill-health retirement from Public Service

- 1. Where an individual has retired from a public service body his/her ill-health pension from that employment may be subject to review in accordance with the rules of ill-health retirement under that scheme.
- 2. If an applicant is successful, on appointment the applicant will be required to declare whether they are in receipt of a public service pension (ill-health or otherwise) and their public service pension may be subject to abatement.
- 3. The applicant will become a member of the Single Public Service Pension Scheme (SPSPS) upon appointment if they have had a break in pensionable public/civil service of more than 26 weeks.

Please note more detailed information in relation to pension implications for those in receipt of a civil or public service ill-health pension is available <u>via this link</u> or upon request to PAS.

Pension Accrual

A 40-year limit on total service that can be counted towards pension where a person has been a member of more than one pre-existing public service pension scheme (i.e. non-Single Scheme) as per the 2012 Act shall apply. This 40-year limit is provided for in the Public Service Pensions (Single Scheme and Other Provisions) Act 2012. This may have implications for any appointee who has acquired pension rights in a previous public service employment.

Additional Superannuation Contribution

This appointment is subject to the Additional Superannuation Contribution (ASC) in accordance with the Public Service Pay and Pensions Act 2017. **Note:** ASC deductions are in addition to any pension contributions (main scheme and spouses' and children's contributions) required under the rules of your pension scheme.

For further information in relation to the Single Public Service Pension Scheme please see the following website - www.singlepensionscheme.gov.ie.

6. Hours of attendance

Hours of attendance will be fixed from time to time but will amount to not less than 41 hours and 15 minutes gross or 35 hours net per week. The successful candidate will be required to work such additional hours from time to time as may be reasonable and necessary for the proper performance of their duties subject to the limits set down in the Organisation of Working Time Act

1997. The rate of remuneration payable covers any extra attendance liability that may arise from time to time.

Organisation of Working Time Act 1997

The terms of the Organisation of Working Time Act 1997 will apply, where appropriate, to this employment.

Sick Leave

Pay during properly certified sick absence, will apply, in accordance with the provisions of the Public Service Sick Leave Scheme, 2014.

Appointees will be required to sign a mandate authorising the Department of Social Protection to pay any benefits due under the Social Welfare Acts direct to the Law Reform Commission and payment during illness will be subject to the appointee making the necessary claims for social insurance benefit to the Department of Social Protection directly within the required time limits.

Annual Leave

The annual leave allowance will be 29 days rising to 30 days after 5 years' service. This allowance is subject to the usual conditions regarding the granting of annual leave and is on the basis of a five-day week and is exclusive of the usual public holidays.

Secrecy, Confidentiality and Standards of Behaviour: Official Secrecy and Integrity

During the term of the probationary contract, an officer will be subject to the Provisions of the Official Secrets Act, 1963, as amended by the Freedom of Information Act 2014. The officer will agree not to disclose to unauthorised third parties any confidential information either during or subsequent to the period of employment.

Civil Service Code of Standards and Behaviour

The appointee will be subject to the Civil Service Code of Standards and Behaviour.

Ethics in Public Office Acts

The Ethics in Public Office Acts will apply, where appropriate, to this appointment.

Prior approval of publications

An officer will agree not to publish material related to his or her official duties without prior approval by the Chairperson of the Authority or by another appropriate authorised officer.

Political Activity

During the term of employment, the officer will be subject to the rules governing public servants and politics.

All circulars are available on the website www.circulars.gov.ie or from the Personnel Section.

Personnel Code

All circulars are available on the web site www.circulars.gov.ie

IMPORTANT NOTICE

The above represents the principal conditions of service and is not intended to be the comprehensive list of all terms and conditions of employment which will be set out in the employment contract to be agreed with the successful candidate.

COMPETITION PROCESS

How to apply

Applications must be made by submitting the application form (see below) and must include the following elements:

- Academic, Professional or Technical Qualifications
- Employment History
- Personal Statement
- Key Achievements

Please ensure that the information supplied in all sections is correct. If it is necessary to continue on a separate sheet, please set the information out in the same manner as in the application form.

The admission of a person to a competition, or invitation to attend an interview, is not to be taken as implying that the Law Reform Commission is satisfied that such person fulfils the requirements of the competition or is not disqualified by law from holding the position and does not carry a guarantee that your application will receive further consideration.

The application form can be accessed online at www.lawreform.ie.

Applications should be made by email to recruitment@lawreform.ie

Closing Date: 17th February 2025, at noon.

Applications received after the closing date and time will not be accepted.

The completed application form must be forwarded by e-mail to <u>recruitment@lawreform.ie</u> not later than **12pm (noon) on 17**th **February 2025.** If you do not receive an acknowledgement confirming receipt of your completed application form within 3 working days, please contact Legal and Corporate Support, Law Reform Commission – telephone: 01-6377600 (<u>lcs@lawreform.ie</u>)

Selection Methods

The number of applications received may exceed the number of existing and future vacancies for the role of Senior Legal Researcher. If that occurs, the Law Reform Commission will employ a shortlisting process to select for interview, the candidates who appear to be the most suitable for the position, based on an examination of the application forms submitted.

If there are candidates who are, prima facie, better qualified and/or have more relevant experience than you, you may not be called for interview on this occasion. It is therefore in your own interests to provide a complete, detailed and accurate account of your qualifications/ experience on the application form.

A Board of Assessors, selected and appointed by the Commission and the methods used to select the successful candidate for this post will include:

- Shortlisting (if necessary) of candidates on the basis of the information contained in their application form;
- If shortlisted, a competitive interview.

Presentation

If shortlisted for interview, candidates may be requested to deliver a short presentation at interview on a designated topic. If slides are used for the presentation, they will have to be submitted in advance.

It is envisaged that interviews will take place in the last week of February 2025.

You may be called for interview at short notice. The onus is on you to be available on the date(s) specified by the Law Reform Commission. Please notify us without delay if you will not be able to attend.

The Law Reform Commission will not be responsible for any expenses incurred by candidates in relation to their candidature.

Confidentiality

Subject to the provisions of the Freedom of Information Act 2014, applications will be treated in strict confidence.

Candidates' Rights

Guidelines for dealing with appeals/requests for review

The Law Reform Commission will consider requests for review in accordance with the provisions of the codes of practice published by the CPSA and referred to in the cover sheet at the front of this booklet. The Codes of Practice are available on the website of the Commission for Public Service Appointments (www.cpsa.ie).

Where a candidate is unhappy with an action or decision in relation to their application, they can seek a review under Section 7 of the code of practice governing the recruitment process by a person in the recruiting body (initial reviewer). Where a candidate remains dissatisfied following this initial review, they may seek to have the conduct of the initial review examined by a "decision arbitrator".

As an alternative to the above, it is open to a candidate to seek to have the matter resolved on an informal basis, as set out below. If a candidate remains dissatisfied following any such discussion it is open to them to seek a formal review.

Informal process

- The candidate can avail of the informal review within five working days of notification of the initial
 decision. The review should normally take place between the candidate and the person who
 communicated the decision (or relevant person).
- Where the decision being conveyed relates to an interim stage of a selection process, the request for informal review must be received within two working days of the date of receipt of the decision.
- Where a candidate remains dissatisfied following any such informal discussion, they may adopt the formal procedures set out below.

• If the candidate wishes the matter to be dealt with by way of a formal review, they must do so within two working days of the notification of the outcome of the informal review.

Formal Process: Internal review

- The candidate must address their concerns in relation to the process in writing to the Head of Administration, Law Reform Commission setting out those aspects of the action or decision in relation to their candidature that they wish to have reviewed.
- A request for review must be made within ten working days of the notification of the initial decision. Where the decision relates to an interim stage of a selection process, the request for review must be received within four working days.
- Any extension of these time limits will only be granted in the most exceptional of circumstances and will be at the sole discretion of the Full Time Commissioner or other Designated Officer within the Commission.
- The outcome must generally be notified to the candidate within 20 working days of receipt of the complaint or request for review. The candidate will receive the outcome of the review by means of a written report.
- Should a candidate be dissatisfied with the outcome of the initial review, they may request a review by a decision arbitrator of the conduct of the initial review.

Review by the decision arbitrator

The decision arbitrator is appointed by the President of the Law Reform Commission. The decision arbitrator will have been unconnected with the selection process, and they will adjudicate on requests for review in cases where a candidate is not satisfied with the outcome of the initial review. The decision of the decision arbitrator in relation to such matters will be final.

- A request made to the decision arbitrator must be received within seven working days of the notification of the outcome of the initial review.
- The outcome of the investigation must be notified to the candidate in the form of a written report within 10 working days.

Where a candidate believes that an aspect of the process breached the CPSA's Code of Practice, they can have it investigated under **Section 8** of the code of practice (cpsa@cpsa.ie)

Informal process

• The CPSA recommends that the candidate avail of the informal process to try to resolve the matter with the recruiting body. If the candidate is still dissatisfied, they may resort to the formal process within two working days of receiving notification of the informal process.

Formal process

• If you are requesting a formal review, you must write to the Full Time Commissioner or other Designated Officer within the Commission providing details of the breach of the code of practice and enclosing any relevant documentation that might support the allegation.

- The outcome must generally be notified to the candidate within 20 working days of receipt of the complaint or request for review. If a decision cannot be made within this timeframe, the reviewer will keep the candidate informed of the status of the review.
- Should a candidate be dissatisfied with the outcome of this review, they may request a further
 review by referring the matter to the Commission for Public Service Appointments in the form of
 an appeal of the review of the licence holder. They must write to the Commission for Public
 Service Appointments within ten working days of receiving the outcome of the licence Holder's
 review.

Candidates' Obligations

Candidates should note that canvassing will disqualify and will result in their exclusion from the process.

Candidates must not:

- knowingly or recklessly provide false information
- canvass any person with or without inducements
- interfere with or compromise the process in any way.

Deeming of candidature to be withdrawn

Candidates who do not attend for interview or other test when and where required by the Law Reform Commission, or who do not, when requested, furnish such evidence, as the Law Reform Commission requires regarding any matter relevant to their candidature, will have no further claim to consideration.

Quality service

We aim to provide an excellent quality service. If, for whatever reason, you are unhappy with any aspect of the service you receive from us, we urge you to bring this to the attention of the unit or staff member concerned. This is important as it ensures that we are aware of the problem and can take the appropriate steps to resolve it.

Data Protection Acts 1988 and 2003

When your application form is received, we create a computer record in your name, which contains much of the personal information you have supplied. This personal record is used solely in processing your candidature. Such information held on computer is subject to the rights and obligations set out in the Data Protection Acts 1988 and 2003. You are entitled under these Acts to obtain, at any time, a copy of information about you, which is kept on computer. The Law Reform Commission charges a fee for each request. You should enclose a cheque or postal order and address your request to:

Head of Administration, Law Reform Commission, Styne House, Hatch Street, Dublin 2.

Certain items of information, not specific to any individual, are extracted from computer records for general statistical purposes.

Note: This document is for information only and is not intended as a legal interpretation of any other documents, guidelines, or legislation.

Appendix 1

Key Competencies for effective performance at HEO

Specialist Legal Knowledge, Expertise and Self Development

- has demonstrable expertise in law and in research;
- is focused on self-development, seeking feedback and opportunities for growth to help carry out the specific requirements of the role;
- has a breadth and depth of knowledge of Irish legal (and particularly law reform) issues;
- keeps up to date with key national and comparative legal developments;

Analysis and Decision Making

- Researches issues thoroughly, consulting appropriately to gather all information needed on an issue;
- Understands complex issues quickly, accurately absorbing and evaluating data (including numerical data);
- Makes clear, timely and well-grounded decisions on important issues
- Considers the wider implications of decisions on a range of stakeholders.

Management & Delivery of Results

- Takes responsibility for challenging tasks and delivers on time and to a high standard;
- Plans and prioritises work in term of importance, timescales and other resource constraints, re-prioritising in light of changing circumstances;
- Looks critically at issues to see how things can be done better;
- Is open to new ideas initiatives and creative solutions to problems;
- Effectively manages multiple projects.

Leadership

- Works with the team to facilitate high performance, developing clear and realistic objectives;
- Strives to develop and implement new ways of working effectively to meet objectives;
- Leads the team by example, coaching and supporting individuals as required;
- Places high importance on staff development, training and maximising skills & capacity of team.

Interpersonal and Communication Skills

- Presents information in a confident, logical and convincing manner, verbally and in writing;
- Encourages open and constructive discussions around work issues;
- Promotes teamwork;
- Instils a strong focus on the end user in law reform work;
- Develops and maintains a network of contacts to facilitate problem solving or information sharing;
- Engages effectively with a range of stakeholders.

Drive & Commitment to Public Service Values

- Is self-motivated and shows a desire continuously to perform at a high level;
- Is personally honest and trustworthy and can be relied upon;
- Strives to ensure that the Commission's law reform publications are practical, relevant; solutions-driven and focused on the end-users of legislation;
- Through leading by example, fosters the highest standards of ethics and integrity.